



Calpine LEAN CCA Conference

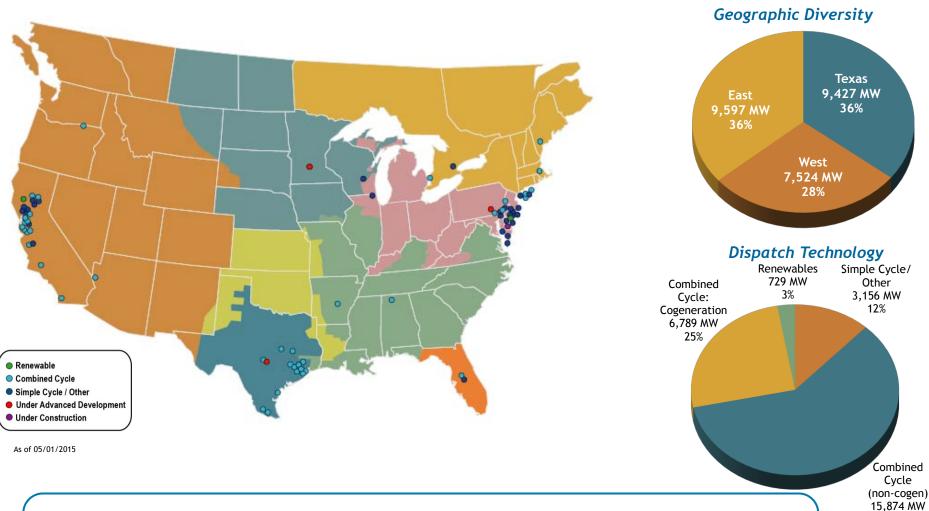
Accelerating Transition to Clean Energy

May 18, 2015



National Portfolio of Nearly 27,000 MW





- Geographically diversified portfolio
- Develop, own and operate assets
- Largest geothermal power producer in America
- Featuring one of smallest environmental footprints in America's power generation sector

60%

Calpine: California Investment in ~6,500 MW Local Generation

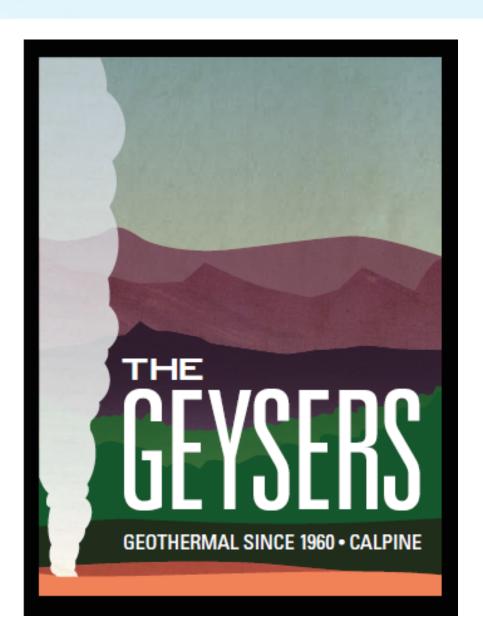




- Renewable and low-carbon fleet
- Generate electricity to power
 ~6.5 million homes
- Wholesale & Retail sales
 - Direct and indirect sales to CCAs (Marin & Sonoma)
 - Public Utilities, Municipalities, Retail, Marketers, ESPs
- Products include:
 - Renewable Energy
 - Conventional Energy
 - Capacity/RA (Grid Reliability),
 ~150 MW to Sonoma for 2015
 - Ancillary Services (CAISO)
 - Specified Resources (lower carbon content) - recent transaction with Marin up to 65 MW

Contracting with 725 MW California Geysers Geothermal





- World's largest geothermal resource developed for electric generation
 - Enough to power city the size of San Francisco
 - Produced ~16% of CA Renewables in 2013
 - Always available (>98%); ability to shape to desired load profile
- Recent transactions
 - Sonoma: 50MW, 10 years
 - Marin: 10MW, 10 years
 - Shorter term Renewable deals
- Supports Environment & Economy
 - Largest tax payer in 2 counties
 - ~300 local, high-wage jobs
 - In conjunction with local agencies, developed
 18 million gpd wastewater injection projects
 - Sustains output of the Geysers
 - Cleaned up local water-ways
- Existing term opportunities starting 2018
- Two permitted development projects
- Evaluating utility-scale battery storage

CCA - Transition to Clean Energy



- Window of Opportunity
 - Marin Clean Energy and Sonoma Clean Power have shown leadership in pushing CCA opportunities forward
 - Availability of existing renewables, and pipeline for new renewable resources allow opportunities for CCAs to select preferred resources mix
 - Current generation overcapacity, renewable incentives and low natural-gas prices offer opportunities to lock in term contracts at attractive price points
- Current policy support for CCAs is high and offers the opportunity for new CCAs to establish durable footing
 - CCAs increasingly taking responsibility and engaging in policy discussions regarding grid reliability obligations and resource mix -- seat at the table for larger policy discussions
 - Effective business model; be nimble to address evolving energy infrastructure needs (renewable content, storage, demand response, energy efficiency, overgeneration, curtailment, distributed gen)

